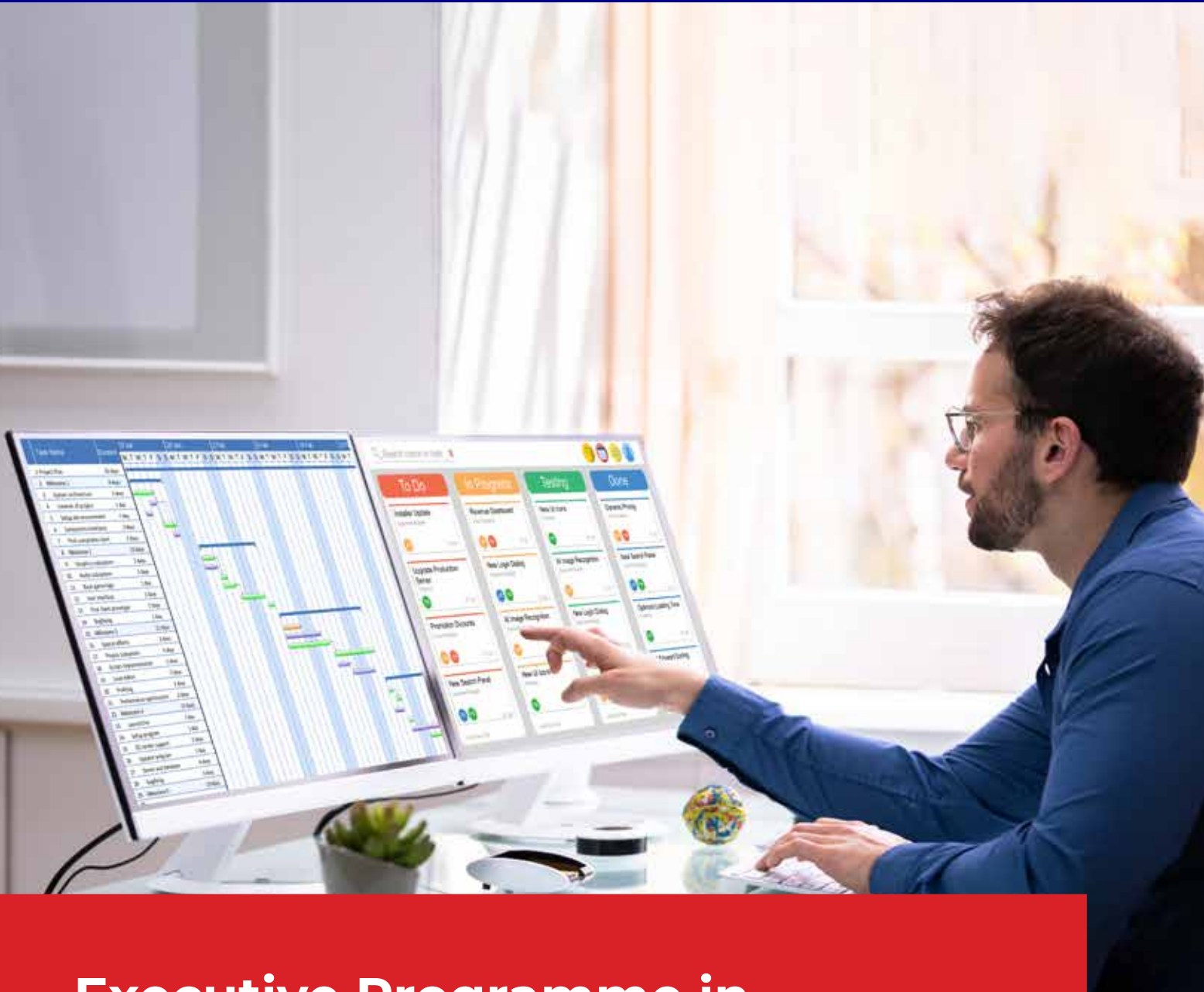




भारतीय प्रौद्योगिकी संस्थान दिल्ली  
Indian Institute of Technology Delhi



# Executive Programme in Advanced Project Management Batch 02

6 Months | Starts 19<sup>th</sup> August, 2023 | Live Online Lectures

# Project Management Scope in India

The Indian economy has become more project-oriented with major policy initiatives such as 'Make in India', 'SMART Cities', 'Stand-Up India', 'Digital India', and mega infrastructure development projects like ports, railways, airports, highways, etc.

Clearly, demand is high for practitioners with the necessary mix of competencies—a combination of technical, management, and leadership skills. A PMI report cited in the Economic Times, says that by 2027, India will have the second-largest number of project management-oriented jobs in the world, behind China.



Source: [economictimes.indiatimes.com](http://economictimes.indiatimes.com)

This is a clarion call for working professionals who are currently in project management roles, or others wishing to transition into such roles, to upgrade and upskill themselves with knowledge and skills benchmarked to global standards, in this critical and growing field.

# Executive Programme in Advanced Project Management



## Programme Highlights



A Programme from the Department of Management Studies, IIT Delhi; DMS is ranked #4 in NIRF (2022) and IITD is ranked #3 as per QS World University Ranking 2023 in India



6-month, online programme for working professionals



Peer-learning and networking opportunities



3 hours sessions per weekend



IIT Delhi Continuing Education Programme (CEP) Certificate



Hands-on experience using Primavera P6



Experiential Learning with Harvard Case Studies

## Who should attend?

- Professionals working or aspiring for a role as project manager
- Graduates or post-graduates seeking a career in this growing industry
- Project managers who want to upgrade their skills and knowledge to manage complex projects more effectively
- Entrepreneurs who want to manage their projects more effectively and efficiently

# Learning Outcomes



Develop a comprehensive understanding of project management principles, tools, and techniques



**Gain practical knowledge and skills to**

- a. Plan, monitor, and control projects
- b. Manage project risks
- c. Ensure project quality



Learn to communicate effectively with stakeholders, manage project resources, and lead project teams.



Enhance your career prospects in the field of project management

# Programme Curriculum

- **Introduction to Project Management**

Project Lifecycle, Current Drivers of Project Management, Project Governance, Project Management Processes and their Classification, Project Integration Management

- **Organisation Strategy and Project Management**

Strategic Management Process, Project Portfolio Management, Financial Models to Evaluate Project Feasibility, Managing the Portfolio System, Project Management Structure, Organisation Culture

- **Project Planning**

Project Scope and Priorities, Work Breakdown Structure (WBS) and Integration, Responsibility Matrices, Estimating Project Times and Costs, Methods for Estimation, Critical Path Method, Crashing in CPM, Project Evaluation Review Technique, Monte Carlo Simulation Methods in Project Management

- **Project Scheduling**

Resource Scheduling Problem, Types of Resource Constraints, Classification of Projects Based on Resources, Resource Allocation Methods, Benefits of Scheduling Resources, Multi-project Resource Schedules, Developing Project Cost Baseline

- **Critical Chain Project Management**

Theory of Constraints, Critical Chain Solution to Project Scheduling, Critical Chain Activity Network, Critical Chain Project Portfolio Management

- **Project Budgeting**

Cost Management Basics, Cost Estimation, Creating a Project Budget, Top-down and Bottom-up Budgeting, Activity-based Costing, Budget Uncertainty and Risk Management

# Programme Curriculum

- **Project Risk Management**  
Risk Management Process, Risk Breakdown Structure, Contingency Planning, Opportunity Management, Change Control Management, Risk Management Tools, Risk Mitigation Strategies
- **Real Options Valuation**  
Basics of Financial Management, Options, Futures and Contracts, Real Options, Real Options in Project Management, Advantages of Using Real Options in Project Management
- **Project Team Building and Leadership**  
Project Leadership, Managing Project Stakeholders, Social Network Building, Team Development Models, Building High Performance Project Teams, Managing Virtual Project Teams, Project Team Pitfalls
- **Managing Communications**  
Effective Communications, Importance of Effective Communication in Project Management, Types of Communication in PM, Steps in Effective Communication
- **Project Management Control, Monitoring, and Information Systems**  
The Planning-Monitoring-Controlling Cycle, Monitoring Project Performance, Earned Value Analysis and Indexes, Purposes of Project Control, Control of Change and Scope Creep
- **Agile Project Management**  
Traditional Versus Agile Methods, Steps in Agile PM, Agile PM in Action: Scrum, Applying Agile PM to Large-scale Projects, Limitations and Concerns, When to Opt for Agile PM? Advanced Topics in Agile PM, Use Cases in Agile PM

# Programme Curriculum

- **Project Outsourcing and Contracts**  
Transactions Cost Theory and the Theory of Firms, Outsourcing Project Work, Best Practices in Outsourcing, Managing Customer Relations, Contract Management – Fixed Price Contracts, Cost Plus Contracts, Contract Management Control System
- **Managing Conflicts and the Art of Negotiation**  
Art of Negotiating, Nature of Negotiations, Partnering, Chartering and Scope Change, Conflict and the Project Life Cycle, Some Requirements and Principles of Negotiation
- **Management of Complex Projects**  
The Rise of Complexity in Project Management, Characteristics of Complex Projects, Design Thinking in Project Management and a New Way of Managing Projects
- **Project Auditing and Closure**  
Project Audit, Project Audit Life Cycle, Audit Report, Types of Project Closure, Wrap-up Closure Activities, Post-implementation Evaluation, Retrospectives

*Disclaimer: Programme content/topics are indicative only, and the suggested time and sequence may be dropped/modified/adapted to the total programme hours.*

# Programme Details



## Eligibility

Graduates at least (10+2+3) in any stream from a recognised University



## Delivery

Live Online Sessions  
Direct 2 Device (D2D)



## Duration

6 Months



## Class Schedule

Saturday, 10:00 AM to 01:00 PM



## Admission Criteria

Selection based on application review



## Evaluation

Evaluation is project based.  
Certificate of completion criteria: Attendance, case studies, assignments, and project completion





# Certification\*

- Candidates who score at least 50% marks overall and have minimum attendance of 60% will receive a 'Certificate of Successful Completion' from CEP, IIT Delhi.
- Candidates who score less than 50% marks overall and have minimum attendance of 60% will receive a 'Certificate of Participation' from CEP, IIT Delhi.
- The organising department for this programme is the Department of Management Studies



*\*Only e-certificates will be issued by CEP, IIT Delhi.*

# Programme Coordinator



## **DR. PRASANNA**

### **Assistant Professor**

Department of Management Studies  
Indian Institute of Technology Delhi

Dr. Prasanna is an Assistant Professor of Operations at the Department of Management Studies, Indian Institute of Technology Delhi. He is a Fellow in Production and Quantitative methods from the Indian Institute of Management Ahmedabad and a post-doctoral fellow from John Molson School of Business, Concordia University, Canada. Prior to his fellow degree, he worked at Mahindra Auto Sector where he obtained a rich industrial experience in New Product Development, Project Management, and Manufacturing & Supplier Quality Assurance. His research broadly falls into applications that include, Project and Process Management, Business Analytics, Supply chain logistics, and Network Design Applications. He has been associated with projects under the Ministry of Tribal Affairs, Archaeological Survey of India, and Food Corporation of India, and has also conducted similar CEP, MDP, and TEQIP programmes.

## Programme Fee

Particulars	Amount (₹)
Programme Fees	1,10,000
GST @18%	19,800
<b>Total Fees</b>	<b>1,29,800</b>

All fees should be submitted in the IITD CEP Account only, and the details will be shared post-selection.

## Instalment Schedule

Instalment	Instalment Date	Amount (₹)*
I	Within one-week of offer-rollout	27,500
II	10 <sup>th</sup> October, 2023	27,500
III	10 <sup>th</sup> November, 2023	27,500
IV	10 <sup>th</sup> December, 2023	27,500

\*\*GST @18% will be charged extra in addition to the fee.

## Programme Timelines

Application Closure Date	5 <sup>th</sup> August, 2023
Programme Start Date	19 <sup>th</sup> August, 2023
Programme End Date	February 2024

**APPLY NOW** 



## भारतीय प्रौद्योगिकी संस्थान दिल्ली Indian Institute of Technology Delhi



The Indian Institute of Technology Delhi (IIT Delhi) is one of the 5 initial IITs established for training, research, and development in science, engineering, and technology in India. Established as the College of Engineering in 1961, the Institute was later declared an Institution of National Importance under the “Institutes of Technology (Amendment) Act, 1963” and was renamed as “Indian Institute of Technology Delhi”. It was then accorded the status of a Deemed University with powers to decide its own academic policy, conduct its own examinations, and award its own degrees. Since its inception, over 48,000 students have graduated from IIT Delhi in various disciplines including Engineering, Physical Sciences, Management, and Humanities & Social Sciences. The management department of IIT Delhi is ranked 4<sup>th</sup> among all B-Schools in management education in terms of national rankings (NIRF rankings by Ministry of Education) and 3<sup>rd</sup> in international rankings (QS rankings).

For more details, please visit: [www.iitd.ac.in](http://www.iitd.ac.in)

## Continuing Education Programme (CEP)

Executive education is a vital need for companies to build a culture that promotes newer technologies and solutions and builds a workforce that stays abreast of the rapidly transforming needs in the technological, business, and regulatory landscape. Committed to the cause of making quality education accessible to all, IIT Delhi has launched Online Certificate Programmes under eVIDYA@IITD (ई-विद्या@IITD), enabling Virtual and Interactive learning for Driving Youth Advancement @IITD for Indian as well as international participants.

These outreach programmes offered by the Indian Institute of Technology Delhi (IIT Delhi) are designed to cater to the training and development needs of various organisations, industries, society, and individual participants at national and international levels with a vision to empower thousands of young learners by imparting high-quality Online Certificate Programmes in cutting-edge areas for their career advancement in different domains of engineering, technology, science, humanities, and management.

For more details, please visit: <http://cepqip.iitd.ac.in>

**4<sup>th</sup>**  
in NIRF Ranking 2022  
(Management)

**4<sup>th</sup>**  
in Outlook ICARE Rankings  
2022 (Engineering)

**3<sup>rd</sup>**  
in QS World University  
Rankings 2023 in India

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www.timespro.com

For any feedback, please write to:  
CEP, IIT Delhi at  
contactcep@admin.iitd.ac.in



Online Certificate Programmes are offered by the Indian Institute of Technology Delhi under the aegis of Continuing Education Programme (CEP) so that the Institute can realise its vision of serving as a valuable resource for industry and society, and fulfil its mission to develop human potential to its fullest extent so that intellectually capable and imaginatively gifted leaders can emerge in a range of professions.